

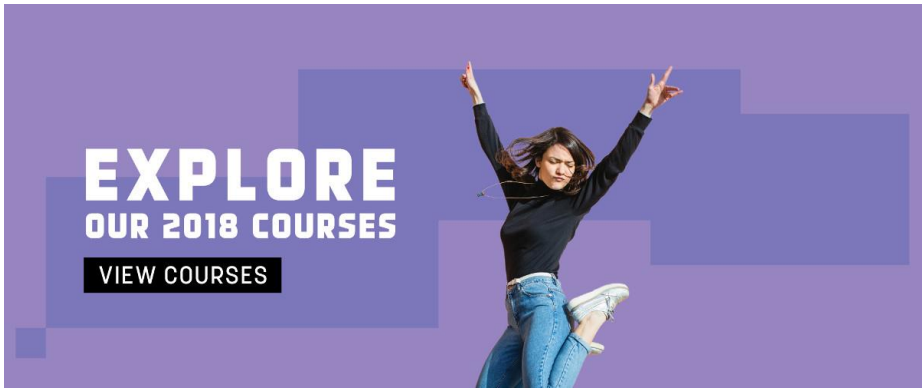
CRUCIAL CRM

REFLECTIONS FROM TAFE NSW, NORTH COAST RTO

LIESL BOUWER
CATHY SONG
PATRICK TOBIN



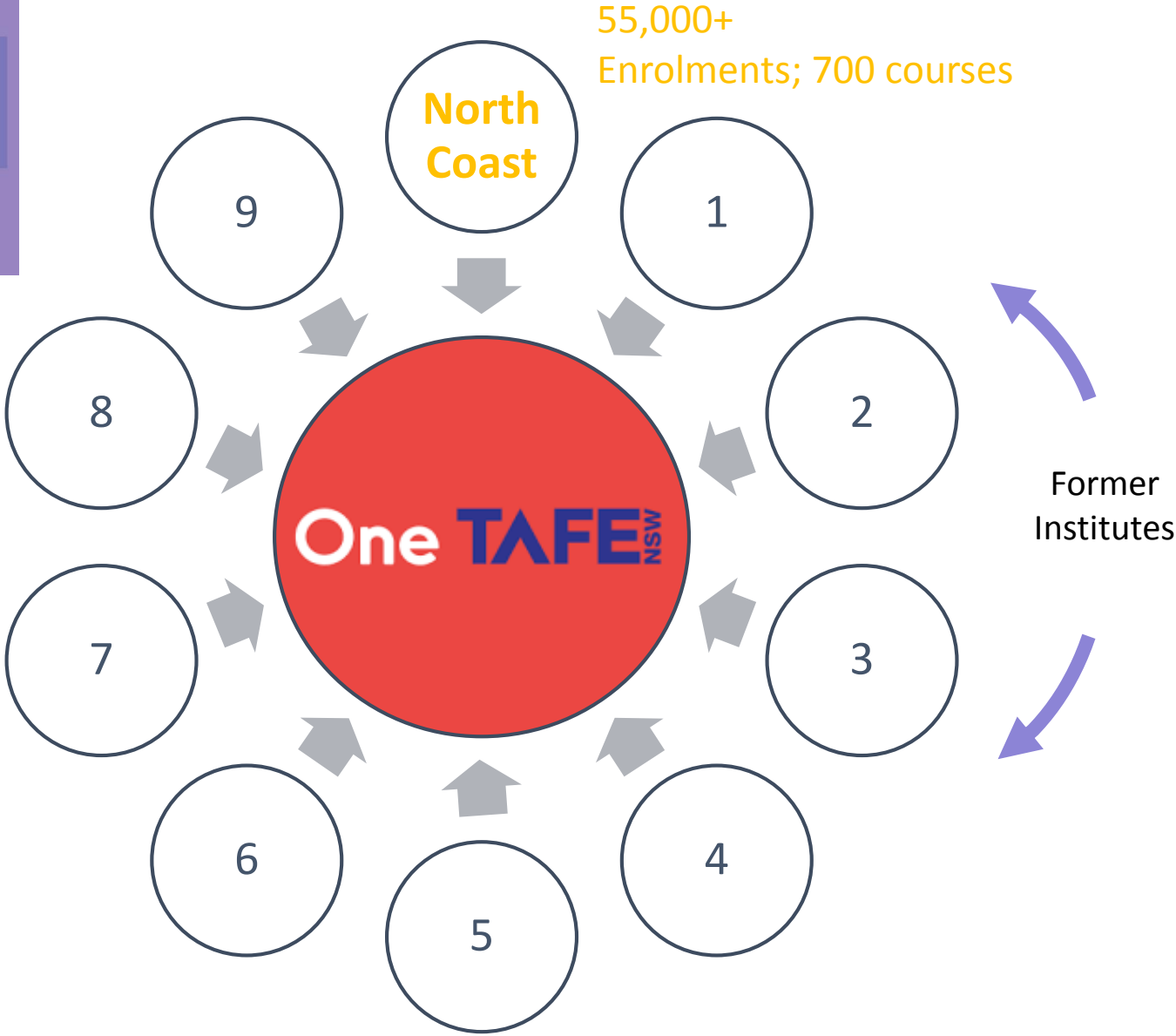
TAFENSW

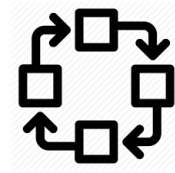


From March 1st, 2017

TAFE NSW
500,000+ Enrolments
1200+ courses

5 internal administrative regions for delivery
Corporate functions providing support





2014

45,000 enrolments
1500 staff
80 'admin' staff located on **17**
campuses

Complex, complicated,
disjointed enrolment
processes

Multiple, archaic, disparate
systems for enrolment and
student administration

1 Jan 2015



Radically new funding model

Challenging state-wide SMS
implementation

CRM

2016

58,000 enrolments
Enrolment centralised in a
dual location Contact Centre;
Concierge assisted self-service
at campuses

CRM enabled workflow across
80+ departments

Single, cohesive customer-
facing enrolment system

Purchased
Oracle CX
Cloud



New funding model
& SMS



Redesign
Complete



Planning for
Enquiry
Management

Initial
Enrolment
functionality
Developed

Lead to
Enrolment
functionality
& Continuous
improvement

Customer facing
functionality
developed

Marketing campaigns

Q4 2014

Q1 2015

Q2 2015

Q3 2015

Q4 2015

Q1 2016



2 weeks

12 months

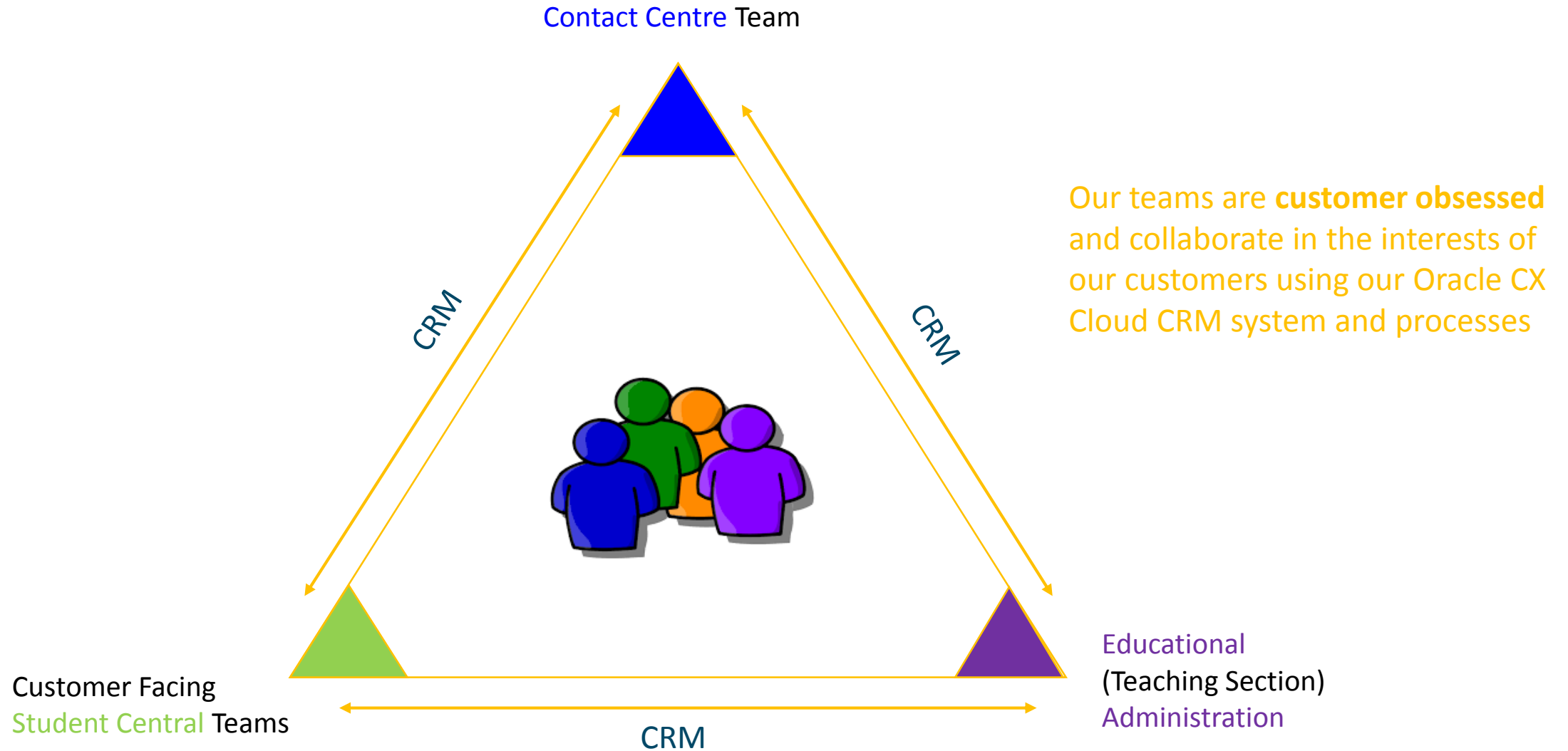
From this...



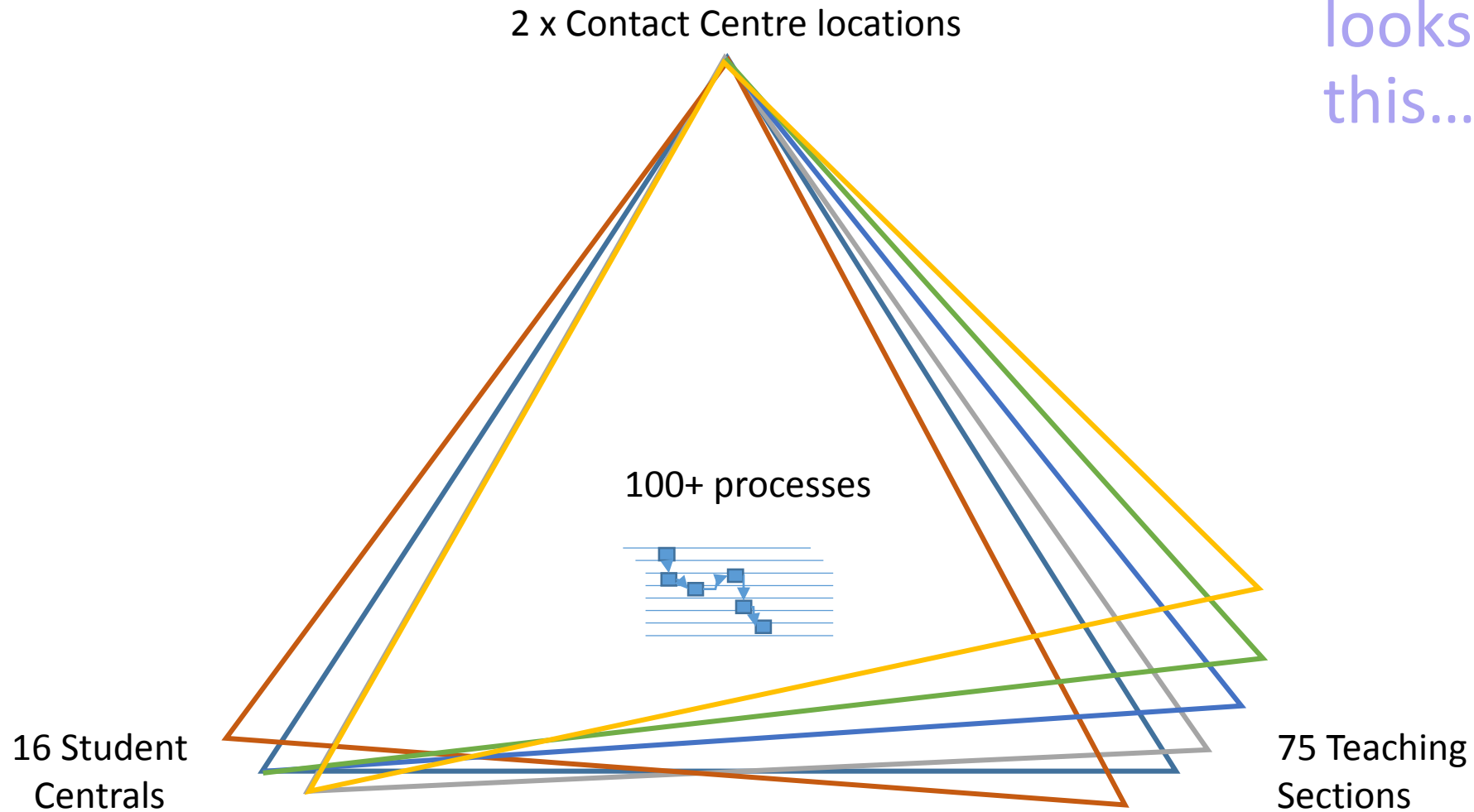
To this →



MANAGING SALES, CX & ENROLMENT CONVERSION

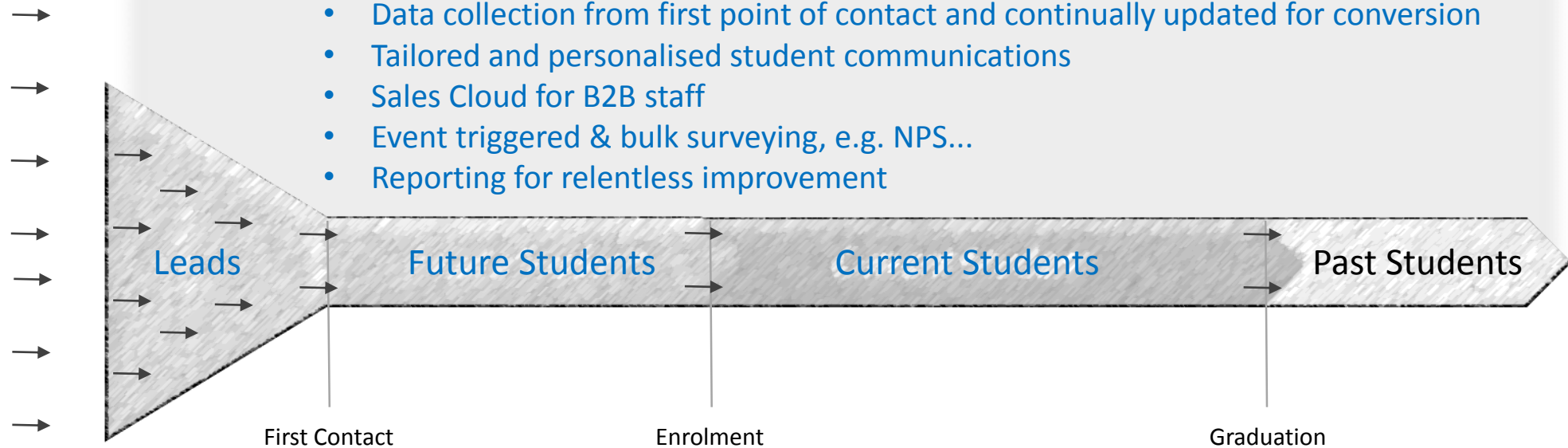


In reality, it
looks more like
this...



MANAGING SALES, CX & ENROLMENT CONVERSION

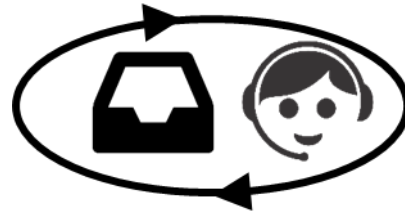
- Marketing Automation
- Multi/omni channel enquiry management – self-service, email, chat, phone, mobile
- Unified student contact record
- Internal knowledge base for all customer engagement staff
- Workflow and task tracking across our CX triangle
- Online and staff-assisted enrolment
- Sales agent scripting for Contact Centre staff
- Staff tailored workspaces for focus
- Data collection from first point of contact and continually updated for conversion
- Tailored and personalised student communications
- Sales Cloud for B2B staff
- Event triggered & bulk surveying, e.g. NPS...
- Reporting for relentless improvement



FUNCTIONALITY SHOWCASE



**1. STUDENT PORTAL AND INTERNAL
KNOWLEDGE BASE**



**2. STRUCTURED SALES AND ENROLMENT
WORKFLOW**



STUDENT PORTAL & INTERNAL KNOWLEDGE BASE

IN 2014...



700 Courses
45,000 Enrolments



Customer Service Centre

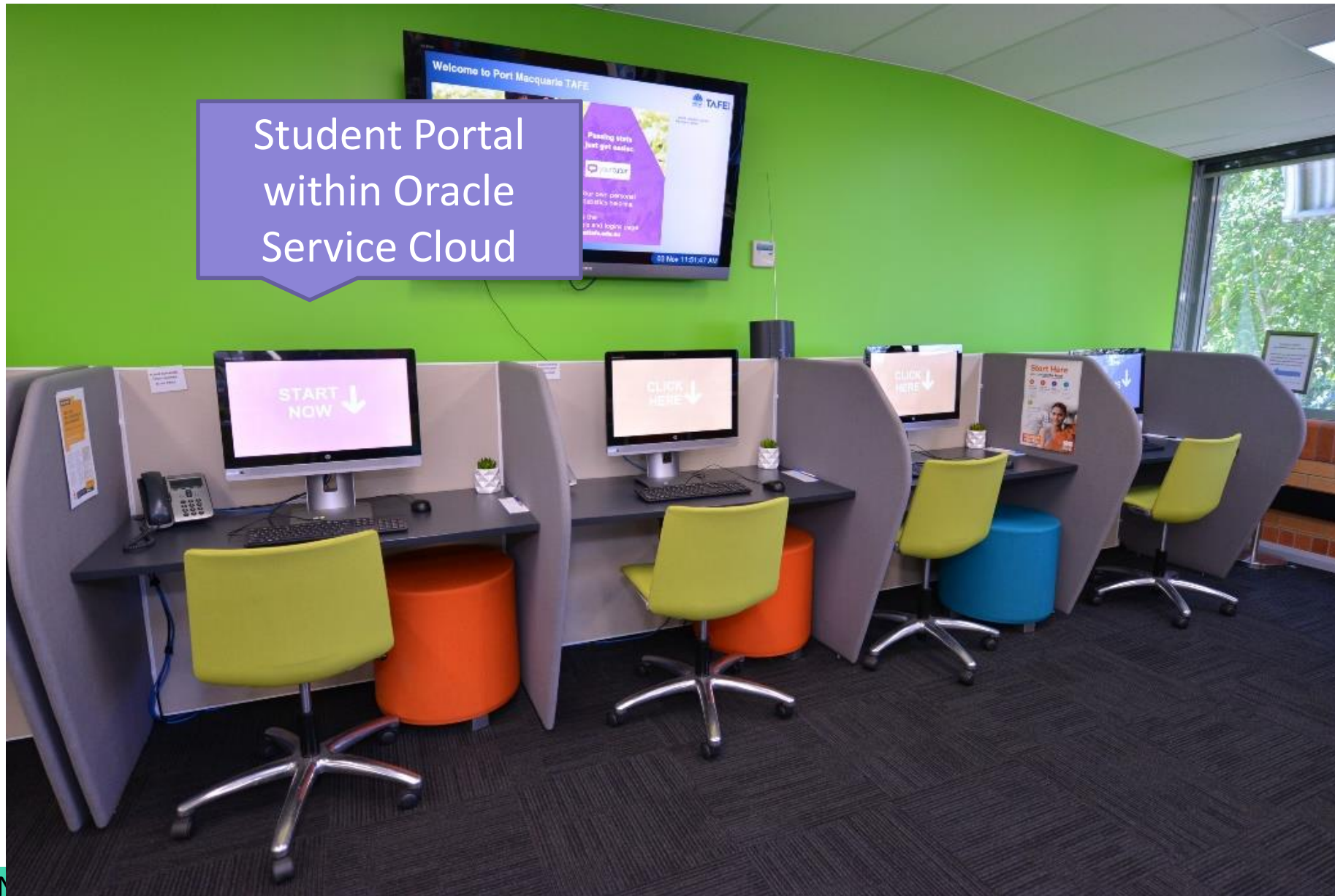


17 Campus
Admin Teams





Student Portal within Oracle Service Cloud





Start Enrolment

LET'S GO



Find a Course

LET'S GO



Get Help



Log in

LET'S GO

Quick links to featured topics

GET A USI

TRAVEL CONCESSION

One-stop
shop for both
course and
general
information

TAFENSW

find a course | find answers | enrol now | contact us | login

Search for courses, careers or anything else

Commonly Asked Questions Surrounding VET Student Loans >

Payment Options >

TAFE NSW North Coast Locations and Campus Maps >

How do I enrol? >

Applying for a fee concession >


Family Tax Benefit >


Student Central at TAFE NSW North Coast >


TAFE NSW North Coast Library information and opening hours >


International Students - Studying at TAFE NSW North Coast >

2017 Course Guide >

email us 

live chat 

phone us 

book a call 

TAFE NSW

COURSE DATA INTEGRATION



Course planning system

Course data

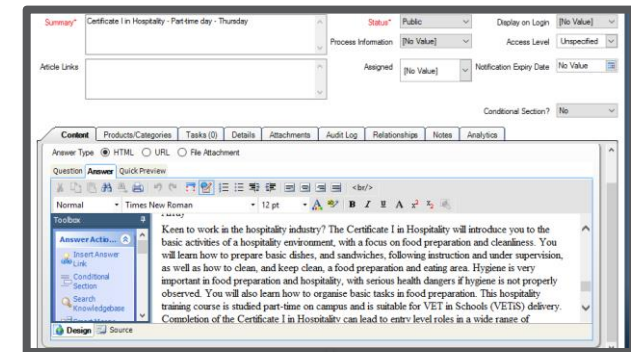
Real-time integration



Summary = course name + study mode

Answer = course name + course description +
study mode + attendance mode + keywords
+ course code + dates + career path + course
level + study area

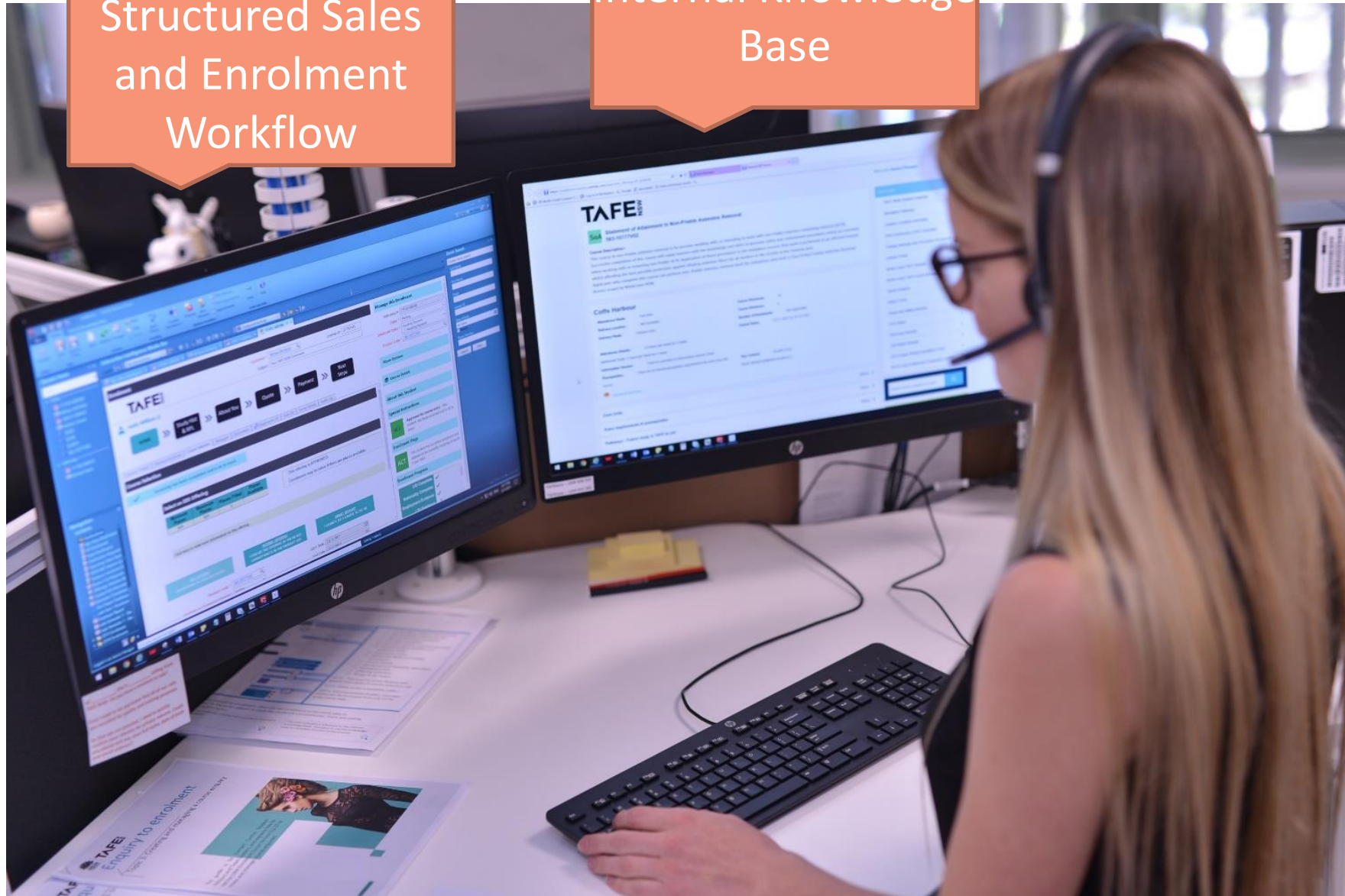
Keywords = course code + study area +
location + keywords



Course Custom
Object Record

Structured Sales
and Enrolment
Workflow

Internal Knowledge
Base




Contact Centre Staff Daily Updates


Search course, campus or career




Find answers




 Helping students with system access

 Recognition Process Guides and Work

 Manuals and Procedure Documents

 Contacting Counsellors

 How do I enrol?

[View All](#)


Important updates
and information


Search and
browse courses
and FAQs


Quick access to
training manuals
and procedure
documents


Common questions

 Commonly Asked Questions Surrounding VET Student Loans

 Payment Options

 TAFE NSW North Coast Locations and Campus Maps

 How do I enrol?

 Applying for a fee concession

[View All](#)

Welcome Cathy

Quick Links

TAFE NSW Website

Aboriginal Pathways

Campus Locations and Maps

Civil Construction (TAFE Australia)

Training Manuals and Procedure Documents

Learner Portal

North Coast TAFE Website

North Coast TAFE Event Information

Quick Contacts

Quick Forms

Smart and Skilled Website

STS Online

TAFEnow Website

TAFENSW

USI (Unique

VEVO (Visa


Access quick links
to external sites or
popular answers

Create quick
contacts

Contacts



Liesl Bouwer
CRM Process Manager

 04587665220

A decorative white line graphic consisting of a horizontal line and a vertical line meeting at a right angle, with a diagonal line extending from the top-left corner of the vertical line.

OUR CONTACT CENTRE SOLUTION

STRUCTURED SALES AND ENROLMENT WORKFLOW

Enrolment

Reference #

Contact

Subject

Learner ID

Enrolment

Enrolment S

9. RPI

1. Lea

Will you b

A dedicated contact centre,
with purpose built workspace
and structured sales and
enrolment process

advisors

View

figuration

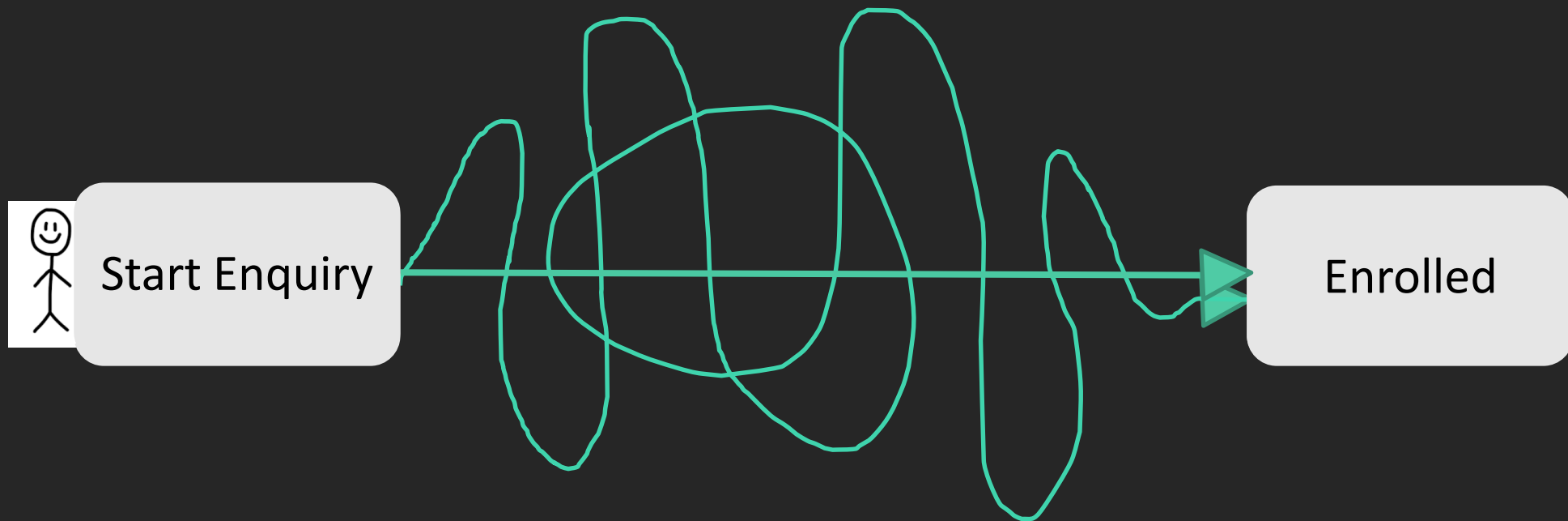
loyment

REMEMBER
WHY YOU
STARTED



TAFENSW

Make the complex simple.



Do they have a disability? Should I refer them to a consultant?

Are they eligible for a fee free scholarship?

Do they need to be referred for RPL assessment?

Remember to ask the AVETMISS questions?

What are the smart and skilled rules?

Have I told them about support for Aboriginal students?

Is their USI valid?

What is the TAFE Policy for this again?

Is this the right course for them, can I prove that I made sure they have a good chance of success?

Are they receiving Centrelink Benefits? Can get a concession?

How will they pay? What are the conditions for this course related to payment?

Have they studied before, do they owe fees, will this impact their study choice this time around?

Do they qualify for a loan?

Where do they live or work or live and work?

Remember our sales standards!



Goals

Make it easy to give the right information to students

Make it easy for us to know what to do next and know when we
have done the right thing

Help us remember the exceptions and find current process and
policy

Make it faster to enrol someone accurately

Make it look and feel good for users!



TAKE A LOOK

WAYS WE'VE USED THE ORACLE SERVICE CLOUD TO MAKE OUR COMPLEX

SIMPLE



Customer* [Open Contact](#)

Learner ID

Subject

Hello Liesl (Test Account Only)

HOME

>>

Study Hist & RPL

>>

About You

>>

Quote

>>

Payment

>>

Next Steps

- Customer Details
- Personal Attributes
- Course Selection
- Messages
- Attachments (0)
- Documents
- Tasks (0)
- Survey Details
- Audit Log

Customer Details

Customer* [Open Contact](#)

Title

Date of Birth

First Name*

Age

Other Given Names

Gender

Last Name*

Email*

Preferred Given Name

Mobile Phone

Address

[Edit](#)

Lives in NSW?

Postal Address Same

Are these contact details current?
Yes. These details were recently checked.

Details last checked

I HAVE CHECKED THESE DETAILS WITH THE STUDENT

NEXT

Manage this Enrolment

Reference #

Status*

Enrolment Status*

Product Code*

More Options

Course Details

About this Student



This student has identified as having a disability, injury, or long term condition.

Special Instructions



Contact Instruction: please email or sms only. Student is deaf.

Enrolment Flags

Enrolment Progress

USI Complete:	✓
Nationality Complete:	✓
Employment Evidence:	✓
LTU Evidence:	✓
Screening Complete:	✓
Fee Quoted:	✗
Fee Evidence:	✗
Payment Received:	✗

Customer* [Liesl Bouwer](#)
Subject Your TAFE NSW Enrolment

Hello Liesl (Test Account Only)

HOME

Study Hist
& RPL

About You

Quote

These buttons reveal a structured script to guide the advisor through an enrolment.

This progress report visually shows what's left to complete

Enrolment Status to track detailed progress

This section provides info at a glance when you are in the 'home page'.

Bright icons to identify specific student needs. Consistent colour coding is used to show when a particular process is complete.

Manage this Enrolment

Reference # 171026-000000

Status* Unresolved

Enrolment Status* Contact Required
Ready for quoteProduct Code* [SHB30115-01V01](#)

More Options

Course Details

About this Student

DS

This student has identified as having a disability, injury, or long term condition.

Special Instructions

CI

Contact Instruction: please email or sms only. Student is deaf.

Enrolment Flags

Enrolment Progress

USI Complete:	✓
Nationality Complete:	✓
Employment Evidence:	✓
LTU Evidence:	✓
Screening Complete:	✓
Fee Quoted:	✗
Fee Evidence:	✗
Payment Received:	✗

STUDY
HIST / RPL

About You

Quote

Payment

Next
Steps

Making the most use of our data. Visibility encourages our advisors to use our student's name and build rapport

ACCESS THE COMMUNICATION BUILDER

Messages (+)

...going to ask a few more questions about your study history.

...ol level?

In which year did you complete this level of study?

Highest school level Year 12 or equivalent

Year achieved qualification 2009

Have you completed any post school qualifications?

Post School Qualifications [No Value]

Go to Recognition of Prior Learning Questionnaire

Consistent icons so that advisors know what words to "say" or what things to "do"

Next steps are easily identified.

Study History

<< BACK

✓ COMPLETE ENROLMENT



Hello Liesl (Mary)

Reference #: 171026-000000

Course: Certificate III in Beauty Services

Campus: Port Macquarie

Start Date: 30/01/2017

Product Code: THR C3 Beauty Serv PTD P20780

HOME



STUDY
HIST / RPL



About You



Quote



Payment



Next
Steps

Enrol Info (+)



ACCESS THE COMMUNICATION BUILDER

Recognition of Prior Learning (RPL)

Messages (+)



+ Comms Builder

Our Comms Builder allows us to use multiple standard texts to build a really relevant and customised message

Buttons to make it easy for our advisors to provide more detail when needed

Our “hide and show” messages tab

RPL


Study History

RPL

<< BACK

NEXT >>

✓ COMPLETE ENROLMENT

 **Hello Liesl (Mary)**


Reference #: 171026-000000
Course: Certificate III in Beauty Services
Campus: Port Macquarie
Start Date: 30/01/2017
Product Code: 59678

HOME >> Study Hist & RPL >> About You >> **QUOTE** >> Payment >> Next Steps

Enrol Info (+) ACCESS THE COMMUNICATION BUILDER

Quote

Messages (+)

 **PRESS THIS BUTTON TO RESET THE QUOTE PAGE**


The student may be eligible for a fee exemption and have supplied evidence of their condition. Their evidence is currently being assessed by a Disability Consultant/Delegate. Please quote provisional \$0.00

Personal Attributes

This student has declared a disability, illness or long term condition.

The student has declared a disability and evidence of their condition is currently being reviewed.

Do you have a disability, injury or long term condition?*

 **ADD / VIEW - Disability Details**

DSP

Quote

Attachments (0)

Document Bank

<< BACK ✓ COMPLETE ENROLMENT

Banners to show our advisors an outcome as well as what to do next



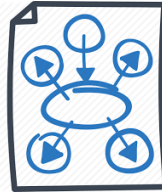
SOME CULTURAL STUFF



Design Thinking

“Fall in love with the problem,
not the solution”

Forrester

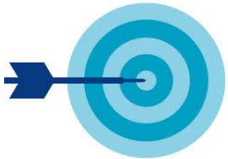


CRM as a business strategy,
not a system

Gartner



Agile, not waterfall
...but maybe *WAGILE*



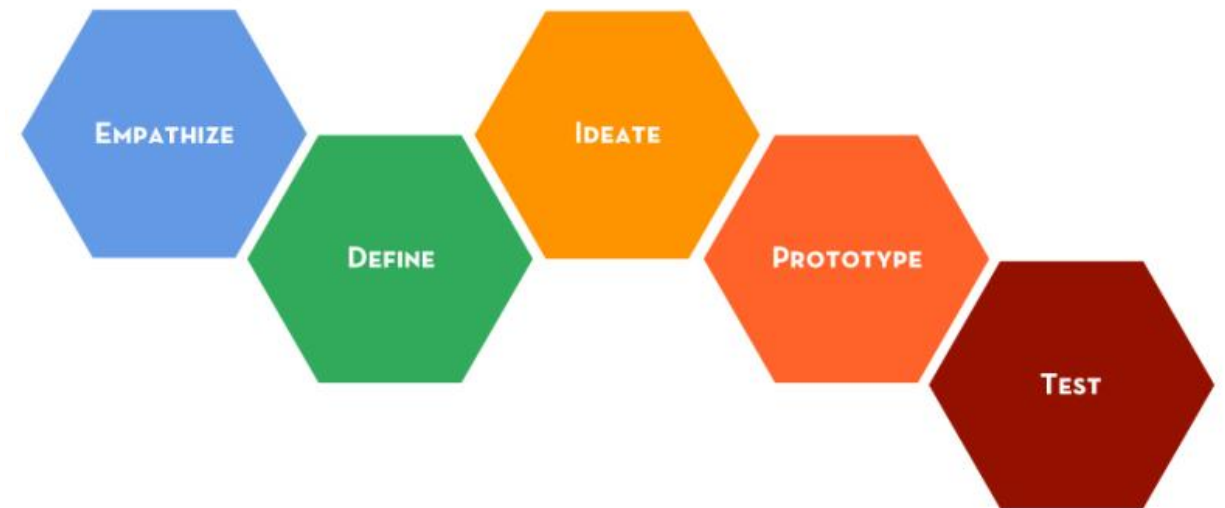
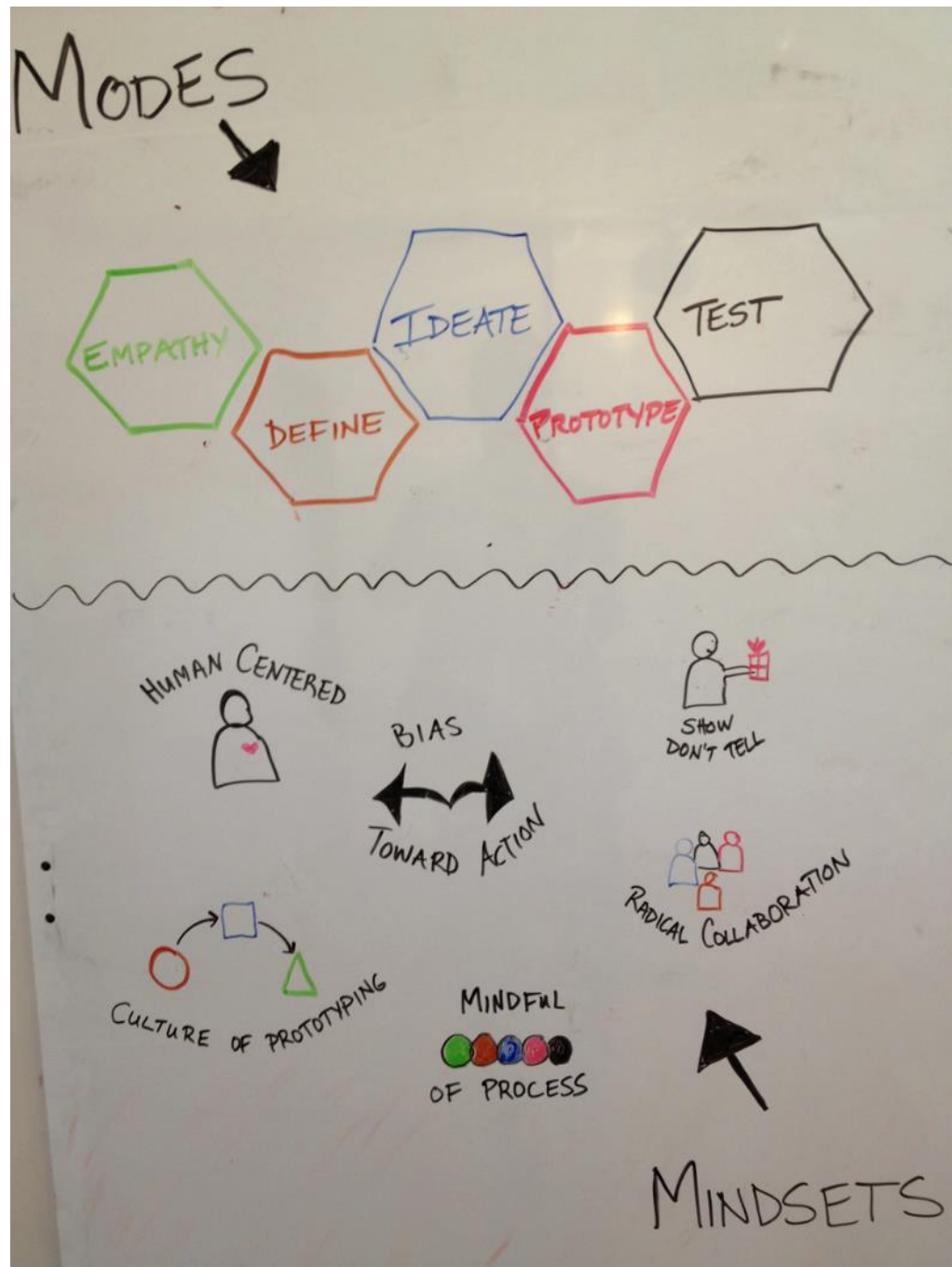
Excellence as a habit not an
act. Relentless improvement.

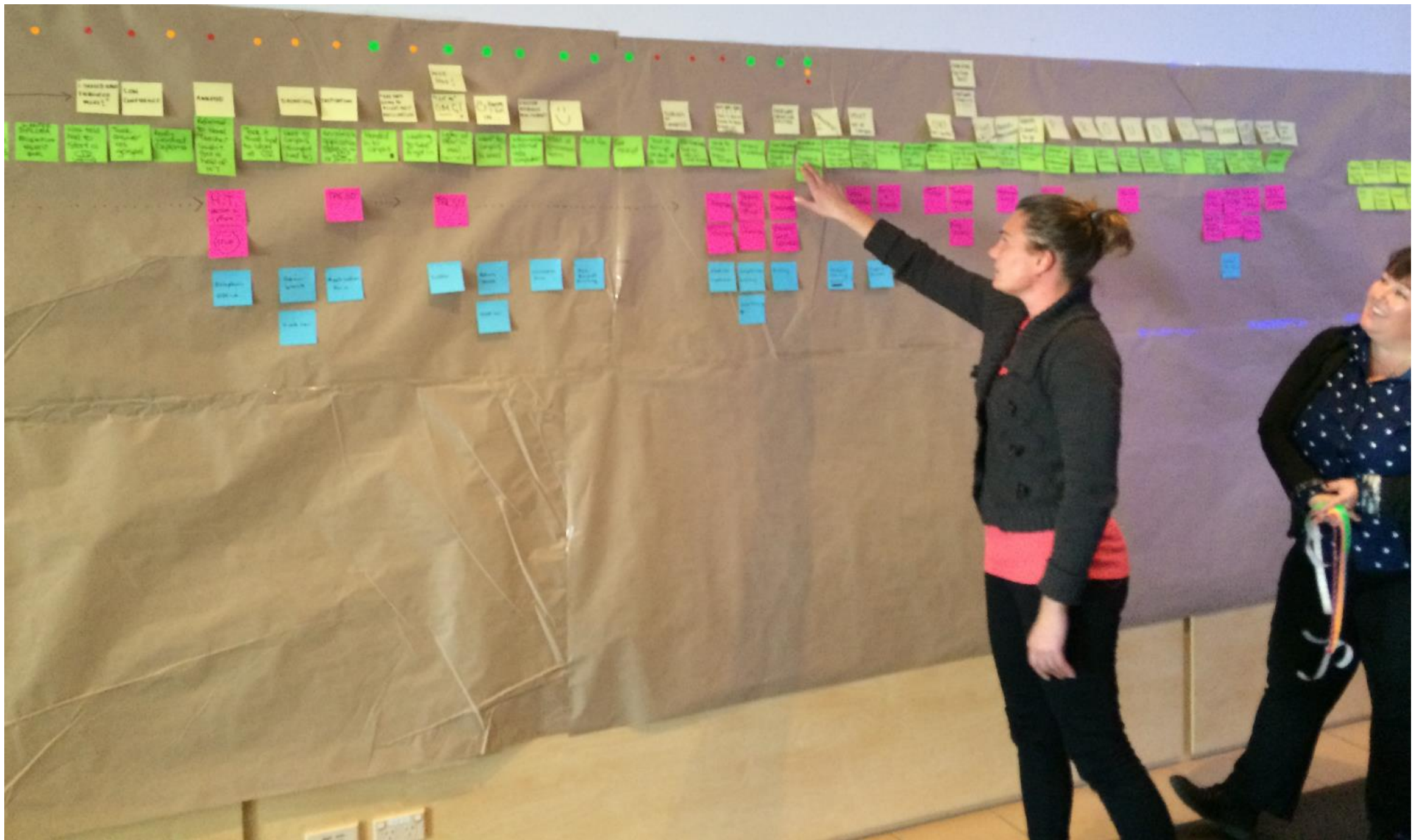


What gets measured gets
done



Leadership, change
management, training, hard
work...



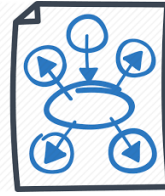




Design Thinking

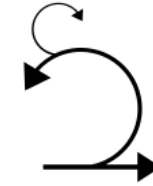
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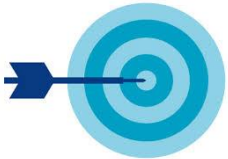


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What gets measured gets
done

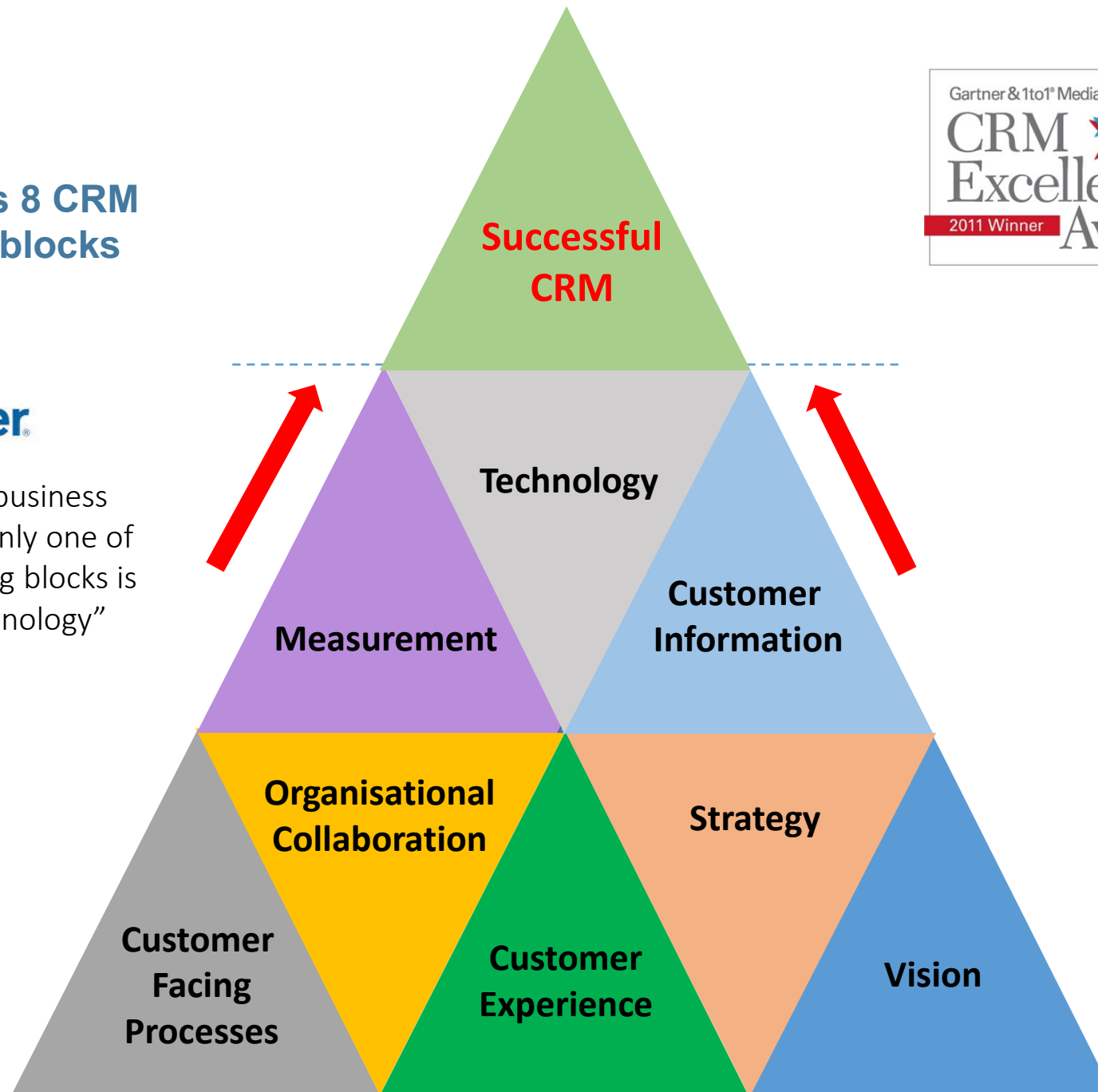


Leadership, change
management, training, hard
work...

Gartner's 8 CRM building blocks

Gartner

"CRM is a business strategy. Only one of the building blocks is about technology"

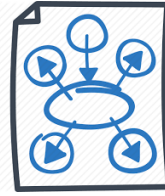




Design Thinking

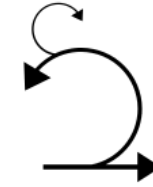
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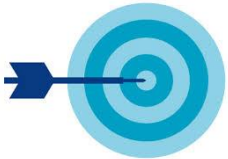


CRM as a business strategy,
not a system

Gartner



Agile, not waterfall
...but maybe *WAGILE*



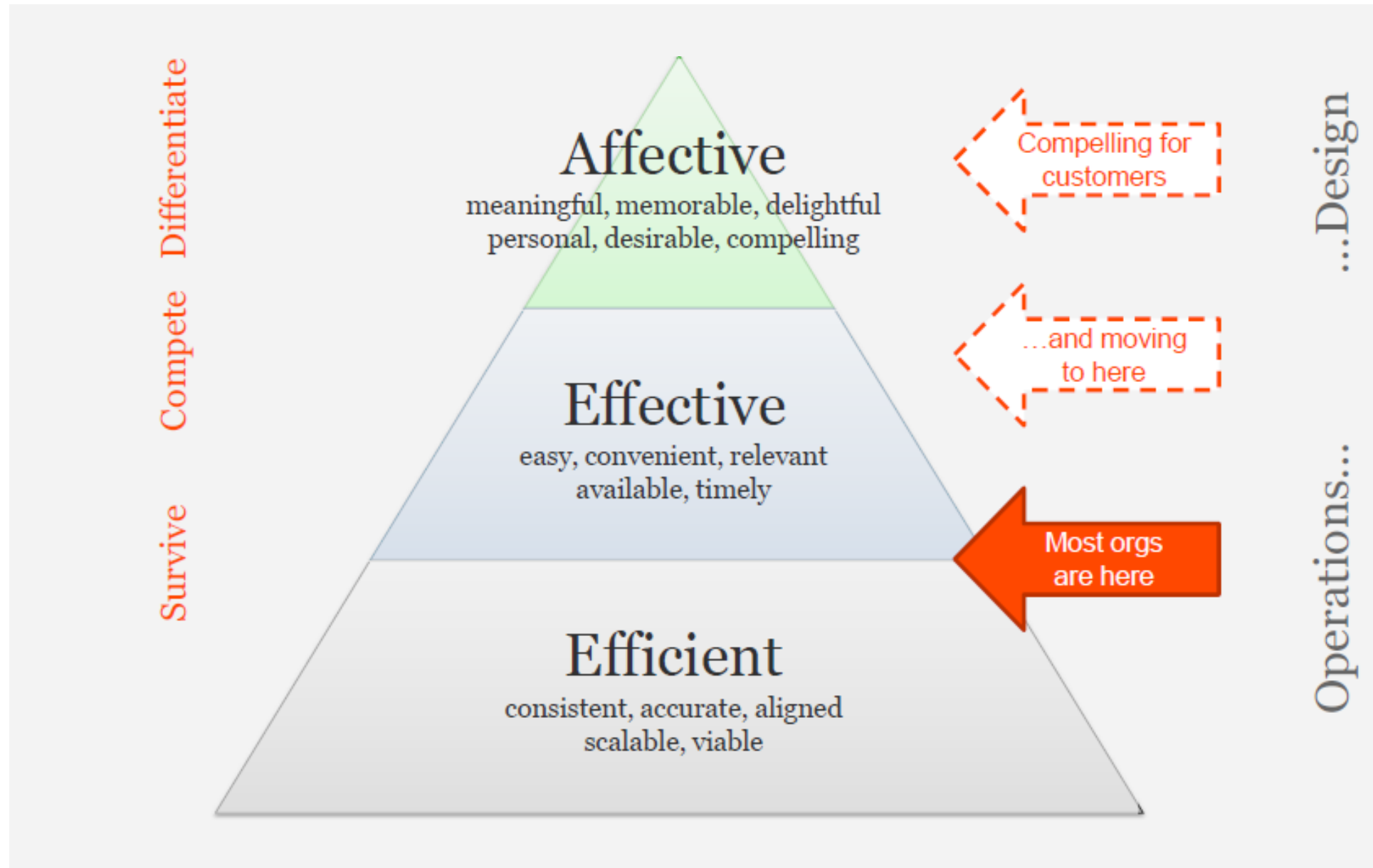
Excellence as a habit not an
act. Relentless improvement.



What gets measured gets
done



Leadership, change
management, training, hard
work...



Thank you



TAFENSW